Access Bank Botswana
SUMMARISED CONSOLIDATED AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

access more than banking

Key Financial Highlights

▼ **P103.6m**
2024: P134.6m
Profit before tax

▲ **P373.8m**
2024: P296.5m
Non interest income

▲ **P545.6m**
2024: P526.6m
Expenses

▼ **P368.8m**
2024: P413.9m
Net interest income

▲ **P6,754m**
2024: P5,954m
Gross loans

▲ **P7,476m**
2024: P7,259m
Deposits from customers

▼ **18.3%**
2024: 21.7%
Capital adequacy ratio

▼ **73.5%**
2024: 74.1%
Cost to income ratio

ECONOMY AND ENVIRONMENT

According to the International Monetary Fund's (IMF) World Economic Outlook (WEO) of March 2026, global GDP is projected to grow at 3.3% in 2026 and 3.2% in 2027, a slight upward revision from October 2025 estimates. Growth is supported by technology investment, AI-driven productivity gains, and resilient private sector adaptability, despite trade tensions and geopolitical risks.

Botswana's economy is projected to grow by 2.3%, with inflation averaging 4.7%, signalling a modest recovery following two consecutive years of contraction, according to the March 2026 World Economic Outlook by the International Monetary Fund. The Bank of Botswana, in its October 2025 Monetary Policy Report, projected that inflation would remain within the medium-term objective range of 3% to 6%. However, it highlighted several upside risks, including rising global oil and food prices, as well as exchange rate pressures. While exchange rate adjustments may support reserve stabilisation, they could also increase import costs, potentially pushing inflation above the target range.

The pressure on inflation could further be exacerbated by ongoing tensions in the Middle East, which could shortly result in a drop in the supply of oil, and a resultant rise in cost of production across various industries.

SUMMARY OF FINANCIAL PERFORMANCE

The Bank maintained its recent consistency, entrenching the previous period results while fortifying the foundation in 2025 for performance in the coming strategic period, and still being able to maintain a solid return on deliberate investments in the current economic climate. A notable increase in top-line revenue was driven by a 26% surge in non-interest income, with significant growth of 117% in trading revenue. Investments in technology have not only enhanced operational stability, but have also enhanced the bank's product offering, enabling our customers to do more with us. With a strengthened foundation and enhanced offerings, the bank is well positioned to deliver sustainable growth.

INCOME STATEMENT

- **Net Interest Income:** Interest income grew strongly by 6%, driven by effective portfolio and liquidity management that supported solid improvements in top-line revenue. However, overall net interest income was subdued by elevated funding costs, reflecting constrained margins in a market characterised by tightening liquidity. Looking ahead, disciplined balance sheet management and strategic funding initiatives will be key to sustaining growth in this environment.

- **Non-Interest Revenue:** The Bank achieved a robust 26% year-on-year increase in financial year 2025, largely driven by higher volumes in the digital banking space. Trading income also rose by 117%, supported by increased transaction volumes and underpinned by the Bank's expanding suite of product offerings. These developments significantly enhanced the customer value proposition, reinforcing the Bank's position as a trusted partner in the evolving financial landscape.

- **Impairments:** The Bank recorded a net impairment charge of P94 million, largely reflecting challenges in the broader economic environment. Despite these headwinds, the Bank remains steadfast in its commitment to supporting the nation during these economically challenging times, ensuring resilience and continued service to customers and communities.

- **Operating Expenses:** Operating expenses rose by 4% during the period. The increase was primarily driven by heightened investments in human capital, aimed at supporting the Bank's growth trajectory and enhancing long-term competitiveness. Our people are our biggest asset. The Bank was able to ensure strong cost efficiencies measures in other areas to make room for this growth. Further the Bank continues realization of synergies from being part of a world-class banking group.

BALANCE SHEET

Total assets increased by 7% from December 2024, supported by robust loan book growth. Deposits from customers rose by 3% compared to December 2024, reflecting continued efforts to optimise funding efficiency amid significant market liquidity constraints. With a strengthened balance sheet and disciplined funding approach, the Bank is well-positioned to capitalise on upcoming opportunities, including the planned introduction of market-leading enhancements to its deposit offerings.

CAPITAL ADEQUACY

The Bank's capital adequacy ratio declined from 21.7% in December 2024 to 18.3% as at December 2025. This level remains well above the regulatory minimum of 12.5%, leaving the Bank well capitalised to drive continued growth through the strategic period.

STRATEGIC FOCUS

Notwithstanding the current trials faced in the country with deepening macroeconomic challenges, the Bank continues to look positively at the country's prospects going into the period as the key pillars that underpin what we do: loyalty to customers, customer centricity, supporting Small, Medium and Micro Enterprises and economic growth remain unchanged. To this end, the Bank remains driven not just on commercial considerations, but critically on aiding customers and stakeholders on their strategic journeys. During the year, the Bank rolled out an enhanced digital banking solutions for the corporate, commercial, and business banking clients with the launch of Primus+. This digital platform is expected to drive efficiency and allow for clients to do more. The retail segment remains committed on customer-centric banking solutions, with revamped digital offering on the horizon.

As the Bank continues its strategic journey, management remains focused on optimising operational efficiencies and accelerating digital innovation ultimately enabling customers to do more, with greater ease and convenience.

BOARD CHANGES

In January 2025, the Bank sadly bid farewell to two distinguished board members, Ms. Lorato Mosetlhanyane and Mr. Joshua Galeforolwe, following the successful completion of their tenures. The two Directors who had served as the Board Chairperson and Chairperson of the Remuneration Committee respectively, have made a significant contribution in the Bank's expansion over the years and for that the Bank expresses its heartfelt appreciation to the outgoing board members for their exemplary leadership and unwavering commitment to the Bank's growth.

Access Bank Botswana appointed Mr. Davis Tele as a new Board Member in April 2025. Mr. Tele brings extensive experience, and the necessary skill sets to support the bank's ambitious growth plans.

ACKNOWLEDGEMENT

We extend our heartfelt gratitude to our valued customers, stakeholders, regulators, partners, and the entire Access Bank family. Their unwavering support and collaboration have been the cornerstone of our success. We recognize and appreciate our leadership and our dedicated staff, and their commitment to excellence, which continues to drive our vision forward. Together, we are building a stronger, more resilient institution, and none of this would be possible without you. A very special thanks go out to our customers - we exist because of you. Your trust and support inspire everything we do, and we are deeply grateful for the continued confidence you place in us.

[illegible]
Mr. Boiki Matema Wabo Tema
Chairman

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Mr. Sheperd Aisam
Managing Director

Access Bank Botswana Limited Summarised Consolidated Audited Statements of Profit or Loss and Other Comprehensive income
for the year ended 31 December 2025

	31 December 2025 P'000	31 December 2024 P'000	% Change
Effective interest and similar income	939,000	888,503	6%
Effective interest expense and similar charges	(570,178)	(474,639)	(20%)
Net interest income	**368,822**	**413,864**	**(11%)**
Impairment credit on financial assets	(80,209)	(39,534)	(103%)
Net interest income after impairment credit on financial assets	**288,613**	**374,330**	**(23%)**
Net trading income	84,034	38,662	117%
Fair value loss on financial assets at fair value through profit and loss	(13,309)	(9,545)	(39%)
Net fee and commission income	289,810	257,792	12%
Income from operations	**649,148**	**661,239**	**(2%)**
Personnel expenses	(252,495)	(211,671)	(19%)
General and administrative expenses	(192,955)	(210,547)	8%
Depreciation and amortisation expenses	(44,818)	(47,519)	6%
Other operating expenses	(55,308)	(56,870)	3%
Total operating expenses	**(545,576)**	**(526,607)**	**(4%)**
Profit before tax	**103,572**	**134,632**	**(23%)**
Income taxation expense	(23,695)	(34,504)	(31%)
Profit for the year	**79,877**	**100,128**	**(20%)**
Other comprehensive income for the year			
Changes in revaluation of property	570	1,005	(43%)
Deferred tax effect on the above	(125)	(221)	43%
Other comprehensive income	**445**	**784**	**(43%)**
Total comprehensive income for the year	**80,322**	**100,912**	**(20%)**
Earnings per share			
Basic and diluted earnings per share (thebe)	11.00	13.81	

Access Bank Botswana Limited Summarised Consolidated Audited Statements of Financial Position
as at 31 December 2025

	31 December 2025 P'000	31 December 2024 P'000
ASSETS		
Cash and balances with the central bank	489,134	621,903
Balances with other banks	1,733,949	1,203,115
Balances due from related parties	7,944	140,491
Derivative financial assets	4	4,744
Investment securities	1,526,879	1,796,122
Loans and advances to customers	6,456,871	5,711,480
Current tax receivable	25,817	8,131
Other assets	374,074	359,466
Property and equipment	151,866	165,815
Intangible assets	40,243	49,818
Deferred tax asset	1,313	9,407
Total assets	**10,808,094**	**10,070,492**
LIABILITIES		
Balances due to related parties	16,311	49,473
Deposits from banks	1,227,892	570,813
Deposits from customers	7,475,965	7,258,555
Borrowings	765,668	851,478
Derivative financial liabilities	1,053	547
Other liabilities	170,389	269,132
Total liabilities	**9,657,278**	**8,999,998**
EQUITY		
Stated capital	222,479	222,479
Retained earnings	910,950	831,073
Revaluation reserve	11,296	10,851
Other reserves	6,091	6,091
Total equity	**1,150,816**	**1,070,494**
Total equity and liabilities	**10,808,094**	**10,070,492**

Access Bank Botswana Limited Summarised Consolidated Audited Statement of Changes in Equity
for the year ended 31 December 2025

	Stated capital P'000	Revaluation reserve P'000	Other reserves P'000	Retained earnings P'000	Total Equity P'000
Balance at 1 January 2024	**222,479**	**10,067**	**6,091**	**802,945**	**1,041,582**
Profit for the period	-	-	-	100,128	100,128
Other comprehensive income					
Revaluation of land and buildings	-	1,005	-	-	1,005
Deferred tax on revaluation of land and buildings	-	(221)	-	-	(221)
Total other comprehensive income		**784**		**-**	**784**
Total comprehensive income	**-**	**784**	**-**	**100,128**	**100,912**
Transactions with owners of the group					
Dividend declared and unpaid	-	-	-	(43,000)	(43,000)
Dividend declared and paid	-	-	-	(29,000)	(29,000)
Total other movements in reserves	**-**	**-**	**-**	**(72,000)**	**(72,000)**
At 31 December 2024	**222,479**	**10,851**	**6,091**	**831,073**	**1,070,494**
Balance at 1 January 2025	**222,479**	**10,851**	**6,091**	**831,073**	**1,070,494**
Profit for the period	-	-	-	79,877	79,877
Other comprehensive income					
Revaluation of land and buildings	-	570	-	-	570
Deferred tax on revaluation of land and buildings	-	(125)	-	-	(125)
Total other comprehensive income	**-**	**445**	**-**	**-**	**445**
Total Comprehensive income	**-**	**445**	**-**	**79,877**	**80,322**
Transactions with owners of the group					
Reserves transferred	-	-	-	-	-
Dividend declared and unpaid	-	-	-	-	-
Dividend declared and paid		-	-	-	-
Total other movements in reserves	**-**	**-**	**-**	**-**	**-**
Balance at 31 December 2025	**222,479**	**11,296**	**6,091**	**910,950**	**1,150,816**

Access Bank Botswana Limited Summarised Consolidated Audited Statement of Cash Flows
for the year ended 31 December 2025

	31 December 2025 P'000	31 December 2024 P'000
Cash flows from operating activities		
Profit before tax	103,572	134,632
Adjusted for:		
Depreciation and amortisation	44,818	47,519
Impairment credit on financial assets	83,225	42,380
Fair value loss on financial assets at fair value though profit and loss	13,309	9,545
Net exchange (gains)/ losses	(9,512)	14,382
Currency revaluations	-	(17)
Net interest income	(368,822)	(413,864)
Cash flows from operating activities before changes in operating assets and liabilities	**(133,410)**	**(165,423)**
Movement in operating assets / liabilities:	**281,301**	**53,530**
Loans and advances to customers	(775,878)	406,418
Balances with other banks	211,646	(211,525)
Balances due from related parties	139,333	(148,124)
Other assets	(2,016)	(123,518)
Derivative financial assets	4,740	(4,744)
Deposits from customers and banks	835,584	74,289
Other liabilities	(99,451)	16,622
Derivative financial liabilities	505	547
Balances due to related parties	(33,162)	43,565
Interest received	907,169	867,282
Interest paid	(527,077)	(468,600)
Tax (paid)/refund	(31,880)	(26,095)
Net cash from operating activities	**496,103**	**260,694**
Cash flows from investing activities		
Purchase of property and equipment	(17,454)	(25,077)
Purchase of intangibles assets	(18,300)	(21,219)
Additions to investment securities	(1,570,427)	(27,074,918)
Disposals of investment securities	1,847,597	26,254,508
Net cash generated from / (used in) investing activities	**241,417**	**(866,706)**
Cash flows from financing activities		
Dividend paid	(43,000)	(29,000)
Proceeds from borrowed funds	-	25,000
Repayments on borrowed funds	(57,695)	-
Payment of principal on lease liabilities	(8,515)	(8,382)
Net cash utilised in financing activities	**(109,210)**	**(12,382)**
Net increase in cash and cash equivalents	628,310	(618,393)
Cash and cash equivalents at beginning of the period	1,583,803	2,198,176
Effect of exchange rate fluctuations on cash balances	(17,514)	4,020
Cash and cash equivalents at end of year	**2,194,599**	**1,583,803**
Cash and cash equivalents comprised of:		
Balances with other banks	1,705,465	961,900
Cash and balances with the Central Bank	489,134	621,903
	2,194,599	**1,583,803**

General information

Access Bank Botswana Limited ("Access Bank" or "the Bank") provides corporate banking, retail and treasury activities. The company is a limited liability company and is incorporated and domiciled in Botswana (registration number BW00001089931). A 100% owned subsidiary company of Access Bank, Kaleu Pty Ltd was registered as an insurance agency in 2012, with the bank in 2024 registering a 100% owned nominee company named Access Bank Botswana Nominees Co Pty Ltd. The registered address of the Group and Company is Plot 62433, Access House, Fairgrounds Office Park, Private Bag 00303, Gaborone. The Group's holding company is Access Bank plc with a shareholding of 70%. Access Bank Botswana Limited was listed on the Botswana Stock Exchange on 13 December 2018.

The summarised consolidated audited annual financial statements for the period ended 31 December 2025 have been approved for issue by the members of the Board on 9th July 2026. Neither the members of the Board nor others have the power to amend financial statements after issue.

1. Basis of presentation

1.1. Statement of compliance

Accounting policies

The summarised consolidated audited annual financial statements have been prepared on the going concern basis in accordance with, and in compliance with, IFRS® Accounting Standards (IFRS Accounting Standards) and International Financial Reporting Interpretations Committee ("IFRIC") interpretations issued and effective at the time of preparing these consolidated and separate annual financial statements and the Companies Act, 2003.

The summarised consolidated audited annual financial statements have been prepared on the historic cost convention, except as modified by the revaluation of financial instruments measured as fair value through profit and loss and property measured at revalued amounts. They are presented in Pula, which is the company's functional currency.

New Accounting Standards and Changes in Accounting policies

Effective 1 January 2025 - Amendments to IAS 21, 'The Effects of Changes in Foreign Exchange Rates' - Lack of Exchangeability (Amendments to IAS 21)

An entity is impacted by the amendments when it has a transaction or an operation in a foreign currency that is not exchangeable into another currency at a measurement date for a specified purpose. A currency is exchangeable when there is an ability to obtain the other currency (with a normal administrative delay), and the transaction would take place through a market or exchange mechanism that creates enforceable rights and obligations.

These amendments were considered in the current financial year and they were found to not be applicable to the Group as there were no circumstances in which exchangeability of a currency was lacking. Accordingly, the amendments had no impact on the financial statements."

Use of estimates and judgements

The preparation of consolidated and separate annual financial statements in conformity with IFRS Accounting Standards requires management, from time to time, to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. These estimates and associated assumptions are based on experience and various other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in material adjustment for the year ended 31 December 2025 have been included in the following notes:

/ Determination of the fair value of financial instruments with significant unobservable inputs
/ Impairment of financial instruments: key assumptions used in estimating recoverable cash flows
/ Determination of the fair value of land and buildings with significant unobservable inputs
/ Determination of the lease period (impact of lease renewals) and incremental borrowing rate